# AUSTRALIAN SKILLS QUALITY AUTHORITY

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## AUSTRALIAN SKILLS QUALITY AUTHORITY

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## AUSTRALIAN SKILLS QUALITY AUTHORITY

## Section 1: Entity overview and resources

### 1.1 STRATEGIC DIRECTION STATEMENT

The Australian Skills Quality Authority (ASQA) was established on 1 July 2011 by the enactment of the *National Vocational Education and Training Regulator Act 2011* (NVR Act) and supplementary legislation.

ASQA's focus is on maintaining a nationally consistent regulatory system that gives confidence to stakeholders that vocational education and training providers, and providers of English language courses to overseas students, offer quality training and assessment services. ASQA works to ensure that this training is appropriate to meet Australia's social and economic needs for a highly educated and skilled population.

Key facets of ASQA's regulatory approach include:

- proportionate, risk-based regulation
- decisive action in cases of serious risk to the vocational education and training (VET) sector
- facilitating access to accurate information about VET.

ASQA's objectives (as described in the NVR Act) are:

- to provide for national consistency in the regulation of VET
- to regulate VET using:
  - a standards-based quality framework
  - risk assessments, where appropriate
- to protect and enhance:
  - quality, flexibility and innovation in VET
  - Australia's reputation for VET nationally and internationally
- to provide a regulatory framework that encourages and promotes a VET system that is appropriate to meet Australia's social and economic needs for a highly educated and skilled population
- to protect students undertaking, or proposing to undertake, Australian VET by ensuring the provision of quality vocational education and training
- to facilitate access to accurate information relating to the quality of VET.

#### ASQA's priorities for the year ahead

In 2019-20 ASQA will focus on:

- Addressing the target areas, and progressing the strategic initiatives, detailed in the Authority's *Regulatory Strategy* 2018–20:
  - Target areas:
    - Australia's international education sector (this will include the finalisation of ASQA's strategic review into international education)
    - Trainer and assessor capability
  - Strategic initiatives:
    - Recognising and supporting quality in the VET sector
    - Strengthening registration requirements
    - Training products of concern
      - CHC30113 Certificate III in Early Childhood Education and Care
      - TAE40116 Certificate IV in Training and Assessment
      - CHC33015 Certificate III in Individual Support
      - CHC50113 Diploma of Early Childhood Education and Care
- progressing ASQA's move to full cost recovery by 1 July 2020
- addressing recommendations emanating from the review of the *National Vocational Education and Training Regulator Act* 2011 that relate to ASQA.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to ASQA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for ASQA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, while the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

## Table 1.1: ASQA resource statement — Budget estimates for 2019–20 as at Budget April 2019

|  | 2018–19   | 2019–20  |
|--|-----------|----------|
|  | Estimated | Estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Departmental   |           |          |
| Annual appropriations - ordinary annual services (a) |           |          |
| Prior year appropriations available                  | 14,190    | 13,899   |
| Departmental appropriation (b)                       | 36,102    | 36,454   |
| s74 External Revenue (c)                             | 264       | 264      |
| Departmental capital budget (d)                      | 1,212     | 1,211    |
| Equity injection (e)                                 | 1,845     | 3,013    |
| Total departmental annual appropriations             | 53,613    | 54,841   |
| Total departmental resourcing                        | 53,613    | 54,841   |
| Administered   |           |          |
| Total administered special appropriations (f)        | 683       | 357      |
| Total administered resourcing                        | 683       | 357      |
| Total resourcing for ASQA                            | 54,296    | 55,198   |
|  | 2018–19   | 2019–20  |
| Average staffing level (number)                      | 199       | 199      |

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (i.e. appropriations available) basis.

(a) Appropriation Bill (No. 1) 2019–20.

(b) Excludes departmental capital budget (DCB).

(c) Estimated External Revenue receipts under section 74 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(e) Appropriation Bill (No. 2) 2019–20.

(f) This is Special Appropriation - PGPA Act - s77 Repayments NVETR.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

ASQA's outcome is described below together with its related programs. The following provides detailed information on ASQA's expenses, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for ASQA can be found at: www.asqa.gov.au

The most recent annual performance statement can be found in the Annual Report at: www.asqa.gov.au

#### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Contribute to a high quality vocational education and training sector, including through streamlined and nationally consistent regulation of training providers and courses, and the communication of advice to the sector on improvements to the quality of vocational education and training.

#### **Budgeted expenses for Outcome 1**

This table shows how much ASQA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

#### Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Contribute to a high quality vocational education and training sector, including through streamlined and nationally consistent regulation of training providers and courses, and the communication of advice to the sector on improvements to the quality of vocational education and training.

| 2018–19   | 2019–20  | 2020–21   | 2021–22   | 2022–23   |
|-----------|--|---|---|---|
| Estimated | Budget   | Forward   | Forward   | Forward   |
| actual    |  | estimate  | estimate  | estimate  |
| \$'000    | \$'000   | \$'000  | \$'000  | \$'000  |
|           |  |   |   |   |
|           |  |   |   |   |
| 36,102    | 36,454   | 36,155  | 36,344  | 36,593  |
| 264       | 264  | 132   | -   | -   |
|           |  |   |   |   |
| 2,435     | 3,464  | 3,480   | 3,360   | 3,702   |
|           |  |   |   |   |
| 38,801    | 40,182   | 39,767  | 39,704  | 40,295  |
| 38,801    | 40,182   | 39,767  | 39,704  | 40,295  |
|           |  |   |   |   |
|           |  |   |   |   |
| 36,102    | 36,454   | 36,155  | 36,344  | 36,593  |
| 264       | 264  | 132   | -   | -   |
|           |  |   |   |   |
| 2,435     | 3,464  | 3,480   | 3,360   | 3,702   |
|           |  |   |   |   |
| 38,801    | 40,182   | 39,767  | 39,704  | 40,295  |
| 38,801    | 40,182   | 39,767  | 39,704  | 40,295  |
| 2018–19   | 2019–20  |   |   |   |
| 199       | 199  |   |   |   |
|           | Estimated<br>actual<br>\$'000<br>36,102<br>264<br>2,435<br>38,801<br>38,801<br>38,801<br>38,801<br>38,801<br>38,801<br>2018–19 | Estimated<br>actual<br>\$'000         Budget<br>\$'000           36,102         36,454           264         264           2,435         3,464           38,801         40,182           36,102         36,454           2,435         3,464           38,801         40,182           36,102         36,454           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,464           2,435         3,264           2,435         3,264           2,435         3,264           2,435         3,264           2,018–19         2019–20 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000           36,102         36,454         36,155           264         36,454         36,155           264         3464         3,480           38,801         40,182         39,767           38,801         40,182         39,767           36,102         36,454         36,155           264         36,454         36,155           264         36,454         36,155           264         36,454         36,155           264         36,454         36,155           264         36,454         3,480           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767           38,801         40,182         39,767 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000           36,102         36,454         36,155         36,344           264         264         336,152         36,344           2,435         3,464         3,480         3,360           38,801         40,182         39,767         39,704           38,801         40,182         39,767         36,344           264         264         39,767         39,704           36,102         36,454         36,155         36,344           264         264         39,767         39,704           36,102         36,454         3,480         3,360           2,435         3,464         3,480         3,360           38,801         40,182         39,767         39,704           38,801         40,182         39,767         39,704           38,801         40,182         39,767         39,704           38,801         40,182         39,767         39,704           2018–19         2019–20         39,767         39,704 |

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Departmental expenses not requiring appropriation are depreciation expenses and amortisation expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

#### Performance criteria for Outcome 1

This section below details the performance criteria for each program associated with Outcome 1. It summarises how each program is delivered.

Outcome 1: Contribute to a high quality vocational education and training sector, including through streamlined and nationally consistent regulation of training providers and courses, and the communication of advice to the sector on improvements to the quality of vocational education and training.

#### Program 1.1: Regulation and Advice

| Objective | To assure the quality of VET outcomes through national regulation and the communication of advice on vocational education and training.   |  |  |  |  |  |
|-----------|---|--|--|--|--|--|
| Delivery  | The mechanisms through which Program 1.1 is delivered are:  |  |  |  |  |  |
|           | <ul> <li>identifying the risks to quality VET in Australia and taking regulatory action to reduce the<br/>most serious risks</li> </ul>   |  |  |  |  |  |
|           | <ul> <li>undertaking risk-based regulation to support quality VET delivery</li> </ul>   |  |  |  |  |  |
|           | <ul> <li>undertaking risk based regulation to respond to non-compliance and remove poor quality<br/>providers from the sector</li> </ul>  |  |  |  |  |  |
|           | engaging with stakeholders to inform our understanding of the risks to the VET sector   |  |  |  |  |  |
|           | <ul> <li>supporting the VET sector by providing accurate information to support stakeholder<br/>understanding of VET sector compliance</li> </ul>   |  |  |  |  |  |
|           | <ul> <li>providing input and advice on strategies to improve VET regulation and the VET sector.</li> </ul>  |  |  |  |  |  |
| Purpose   | Program 1.1 contributes to ASQA's purposes which are to:  |  |  |  |  |  |
|           | <ul> <li>provide consistent risk based regulation of vocational education training (VET) that<br/>contributes to a VET system that meets Australia's needs and provides quality VET to<br/>students.</li> </ul> |  |  |  |  |  |

#### Performance information 1.1 Regulation and Advice

| Year    | Performance criteria   | Expected achievement  |
|---------|--|---|
| 2018–19 | Stakeholders indicate they believe ASQA is<br>improving the quality of VET outcomes in<br>Australia. | Application of risk based regulation<br>demonstrated by percentage of<br>non-application based audits to application<br>based audits. |
|         |  | As at 31 December 2018:   |
|         |  | 72.1% of completed audits are non-<br>application based audits.   |
|         |  | Providers and stakeholders indicate they are<br>satisfied with ASQA's engagement with the<br>regulated community.                     |
|         |  | Most recent survey results indicated:1  |
|         |  | 73.2.0% provider satisfaction   |
|         |  | 60.9% stakeholder satisfaction.   |

<sup>&</sup>lt;sup>1</sup> 2017–18. Results for 2018–19 will not be available until early 2019–20.

| Year                     | Performance criteria  | Planned measurement  |
|--------------------------|---|--|
| 2019–20                  | Identify and develop understanding of the<br>risks to VET and take regulatory action to<br>address the most serious identified risks.<br>Effectively manage risk based registration<br>of quality RTOs and accreditation of<br>courses that meet Australia's vocation<br>education needs. | ASQA collects qualitative and quantitative<br>performance data to form an overall<br>assessment against the performance<br>criteria. ASQA monitors and analyses trends<br>in quantitative data against relevant<br>performance criteria, where appropriate,<br>which includes: |
|                          | Delivery of standards-based auditing based<br>on risk and appropriate and proportionate<br>regulatory decisions.  | <ul> <li>Demonstrated performance in<br/>identifying and taking action on serious<br/>risks to VET</li> </ul>  |
|                          | Effectively seek information to inform understanding of risks in the VET sector.  | <ul> <li>Comparative statistics on management<br/>of applications, regulatory processes<br/>and applied sanctions and conditions</li> </ul>  |
|                          | Provide clear, targeted and effective<br>provision of information and support to<br>stakeholders about the VET sector and<br>compliance with standards.   | <ul> <li>Levels and types of activities to<br/>effectively communicate with and<br/>support the sector</li> </ul>  |
|                          | Provide input and advice on strategies to<br>improve VET regulation and the VET   | <ul> <li>Performance against published service<br/>standards across multiple activities</li> </ul>   |
|                          | sector.   | <ul> <li>Annual stakeholder/provider survey<br/>results relevant to specific performance<br/>criteria (&lt;70% satisfaction).</li> </ul>   |
| 2020–21<br>and<br>beyond | As per 2019–20.   | As per 2019–20.  |

### Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ASQA's finances for the 2019–20 Budget year, including the impact of Budget measures and resourcing on financial statements.

#### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Differences between entity resourcing and financial statements

There are no differences between entity resourcing and financial statements.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

#### Budgeted departmental comprehensive income statement

Expenses for 2019–20 are estimated to be \$40.2 million. This reflects an increase from 2018–19 of \$1.4 million. ASQA is budgeting for a technical operating loss in 2019–20 reflecting the value of unfunded depreciation and amortisation expense of \$3.5 million.

#### Budgeted departmental balance sheet

ASQA's asset and liability forecasts are mostly in line with amounts advised in the 2018–19 Budget. An exception is the increase in non-financial assets based on estimated capital purchases.

Capital acquisitions in 2019–20 (as shown in Tables 3.4 and 3.5) are planned to be \$2.7 million for enhancement of IT systems and \$1.3 million in leasehold improvements.

#### Administered

Revenue estimates for 2019-20 are \$24.1 million. This is an increase from 2018–19 of \$0.8 million. ASQA continues partial cost recovery arrangements for 2019–20.

Budgeted assets and liabilities represent net receivables and provisions for refunds of administered receipts.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

|  | 2018–19                          | 2019–20  | 2020–21                             | 2021–22  | 2022–23            |
|--|----------------------------------|----------|-------------------------------------|----------|--------------------|
|  | Estimated                        | Budget   | Forward                             | Forward  | Forward            |
|  | actual                           |          | estimate                            | estimate | estimate           |
|  | \$'000                           | \$'000   | \$'000                              | \$'000   | \$'000             |
| EXPENSES                                   |                                  |          |                                     |          |                    |
| Employee benefits                          | 23,594                           | 23,578   | 23,713                              | 23,913   | 22,849             |
| Suppliers                                  | 12,772                           | 13,140   | 12,574                              | 12,431   | 13,744             |
| Depreciation and amortisation (a)          | 2,435                            | 3,464    | 3,480                               | 3,360    | 3,702              |
| Total expenses                             | 38,801                           | 40,182   | 39,767                              | 39,704   | 40,295             |
| LESS:                                      |                                  |          |                                     |          |                    |
| OWN-SOURCE INCOME                          |                                  |          |                                     |          |                    |
| Own-source revenue                         |                                  |          |                                     |          |                    |
| Sale of goods and rendering of<br>services | 264                              | 264      | 132                                 | -        | -                  |
| Total own-source revenue                   | 264                              | 264      | 132                                 | -        | -                  |
| Total own-source income                    | 264                              | 264      | 132                                 | -        | -                  |
| Net (cost of)/contribution by              |                                  |          |                                     |          |                    |
| services                                   | (38,537)                         | (39,918) | (39,635)                            | (39,704) | (40,295)           |
| Revenue from Government                    | 36,102                           | 36,454   | 36,155                              | 36,344   | 36,593             |
| Surplus/(deficit) attributable to the      |                                  |          |                                     |          |                    |
| Australian Government                      | (2,435)                          | (3,464)  | (3,480)                             | (3,360)  | (3,702)            |
| Total comprehensive income/(loss)          | (2,435)                          | (3,464)  | (3,480)                             | (3,360)  | (3,702)            |
| Total comprehensive income/(loss)          |                                  |          |                                     |          |                    |
| attributable to the Australian             |                                  |          |                                     |          |                    |
| Government                                 | (2,435)                          | (3,464)  | (3,480)                             | (3,360)  | (3,702)            |
| Note: Impact of net cash appropriation ar  | rangements                       |          |                                     |          |                    |
|  | 2018–19                          | 2019–20  | 2020–21                             | 2021–22  | 2022–23            |
|  | \$'000                           | \$'000   | \$'000                              | \$'000   | \$'000             |
| Total comprehensive income/(loss)          |                                  |          |                                     |          |                    |
| excluding depreciation/                    |                                  |          |                                     |          |                    |
| amortisation expenses previously           | -                                | -        | -                                   | -        | -                  |
| funded through revenue                     |                                  |          |                                     |          |                    |
| appropriations                             |                                  |          |                                     |          |                    |
| less depreciation/amortisation             |                                  |          |                                     |          |                    |
| expenses previously funded through         |                                  |          |                                     |          |                    |
| revenue appropriations (a)                 | (2,435)                          | (3,464)  | (3,480)                             | (3,360)  | (3,702)            |
| Total comprehensive income/(loss)          |                                  |          |                                     |          |                    |
| - as per the statement of                  | <i>(</i> <b>-</b> <i>· c</i> = ) |          | <i>(</i> <b>1 1 1 1 1 1 1 1 1 1</b> |          | / <b>• •</b> • • • |
| comprehensive income                       | (2,435)                          | (3,464)  | (3,480)                             | (3,360)  | (3,702)            |

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements. This involved Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

| Table 5.2. Budgeted departine |           |                |          |          |          |
|-------------------------------|-----------|----------------|----------|----------|----------|
|                               | 2018–19   | 2019–20        | 2020–21  | 2021–22  | 2022–23  |
|                               | Estimated | Budget         | Forward  | Forward  | Forward  |
|                               | actual    | <b>*</b> ***** | estimate | estimate | estimate |
|                               | \$'000    | \$'000         | \$'000   | \$'000   | \$'000   |
| ASSETS                        |           |                |          |          |          |
| Financial assets              |           |                |          |          |          |
| Cash and cash equivalents     | 287       | 287            | 287      | 287      | 287      |
| Trade and other receivables   | 17,256    | 17,256         | 17,256   | 17,256   | 17,256   |
| Total financial assets        | 17,543    | 17,543         | 17,543   | 17,543   | 17,543   |
| Non-financial assets          |           |                |          |          |          |
| Land and buildings            | 3,600     | 3,449          | 2,578    | 2,162    | 1,717    |
| Property, plant and equipment | 146       | 317            | 458      | 205      | -        |
| Intangibles                   | 12,826    | 13,566         | 13,505   | 12,387   | 10,573   |
| Other non-financial assets    | 345       | 345            | 345      | 345      | 345      |
| Total non-financial assets    | 16,917    | 17,677         | 16,886   | 15,099   | 12,635   |
| Total assets                  | 34,460    | 35,220         | 34,429   | 32,642   | 30,178   |
| LIABILITIES                   |           |                |          |          |          |
| Payables                      |           |                |          |          |          |
| Suppliers                     | 4,204     | 4,368          | 4,368    | 4,368    | 4,368    |
| Other payables                | 5         | 5              | 5        | 5        | 5        |
| Total payables                | 4,209     | 4,373          | 4,373    | 4,373    | 4,373    |
| Provisions                    |           |                |          |          |          |
| Employee provisions           | 4,765     | 4,765          | 4,765    | 4,765    | 4,765    |
| Other provisions              | 493       | 329            | 329      | 329      | 329      |
| Total provisions              | 5,258     | 5,094          | 5,094    | 5,094    | 5,094    |
| Total liabilities             | 9,467     | 9,467          | 9,467    | 9,467    | 9,467    |
| Net assets                    | 24,993    | 25,753         | 24,962   | 23,175   | 20,711   |
| EQUITY*                       |           |                |          |          |          |
| Parent entity interest        |           |                |          |          |          |
| Contributed equity            | 27,758    | 31,982         | 34,671   | 36,244   | 37,482   |
| Reserves                      | 1,472     | 1,472          | 1,472    | 1,472    | 1,472    |
| Retained surplus (accumulated |           |                |          |          |          |
| deficit)                      | (4,237)   | (7,701)        | (11,181) | (14,541) | (18,243) |
| Total parent entity interest  | 24,993    | 25,753         | 24,962   | 23,175   | 20,711   |
| Total equity                  | 24,993    | 25,753         | 24,962   | 23,175   | 20,711   |

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Prepared on Australian Accounting Standards basis. \* Equity is the residual interest in assets after the deduction of liabilities.

# Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2019–20)

|                                   | Retained | Asset       | Other    | Contributed | Total   |
|-----------------------------------|----------|-------------|----------|-------------|---------|
|                                   | earnings | revaluation | reserves | equity/     | equity  |
|                                   |          | reserve     |          | capital     |         |
|                                   | \$'000   | \$'000      | \$'000   | \$'000      | \$'000  |
| Opening balance as at 1 July 2019 |          |             |          |             |         |
| Balance carried forward from      |          |             |          |             |         |
| previous period                   | (4,237)  | 1,432       | 40       | 27,758      | 24,993  |
| Adjusted opening balance          | (4,237)  | 1,432       | 40       | 27,758      | 24,993  |
| Comprehensive income              |          |             |          |             |         |
| Other comprehensive income        | (3,464)  | -           | -        | -           | (3,464) |
| Surplus/(deficit) for the period  | -        | -           | -        | -           | -       |
| Total comprehensive income        | (7,701)  | 1,432       | 40       | 27,758      | 21,529  |
| of which:                         |          |             |          |             |         |
| Transactions with owners          |          |             |          |             |         |
| Contributions by owners           |          |             |          |             |         |
| Equity injection - Appropriation  | -        | -           | -        | 3,013       | 3,013   |
| Departmental Capital Budget (DCB) | -        | -           | -        | 1,211       | 1,211   |
| Sub-total transactions with       |          |             |          |             |         |
| owners                            |          | -           | -        | 4,224       | 4,224   |
| Estimated closing balance as at   |          |             |          |             |         |
| 30 June 2020                      | (7,701)  | 1,432       | 40       | 31,982      | 25,753  |
| Closing balance attributable to   |          |             |          |             |         |
| the Australian Government         | (7,701)  | 1,432       | 40       | 31,982      | 25,753  |

Prepared on Australian Accounting Standards basis.

| su Julie)                         |           |         |          |          |          |
|-----------------------------------|-----------|---------|----------|----------|----------|
|                                   | 2018–19   | 2019–20 | 2020–21  | 2021–22  | 2022–23  |
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    |         | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Appropriations                    | 36,071    | 36,454  | 36,155   | 36,344   | 36,593   |
| Receipts from Government          | 264       | 264     | 132      | -        | -        |
| Total cash received               | 36,335    | 36,718  | 36,287   | 36,344   | 36,593   |
| Cash used                         |           |         |          |          |          |
| Employees                         | 23,563    | 23,578  | 23,713   | 23,913   | 22,849   |
| Suppliers                         | 12,775    | 13,140  | 12,574   | 12,431   | 13,744   |
| Total cash used                   | 36,338    | 36,718  | 36,287   | 36,344   | 36,593   |
| Net cash from/(used by)           |           |         |          |          |          |
| operating activities              | (3)       | -       | -        | -        | -        |
| NVESTING ACTIVITIES               |           |         |          |          |          |
| Cash used                         |           |         |          |          |          |
| Purchase of property, plant and   | 2.054     | 4 004   | 2 690    | 1 570    | 1 0 0 0  |
| equipment and intangibles         | 3,054     | 4,224   | 2,689    | 1,573    | 1,238    |
| Total cash used                   | 3,054     | 4,224   | 2,689    | 1,573    | 1,238    |
| Net cash from/(used by)           | (3,054)   | (4,224) | (2,689)  | (1,573)  | (1,238)  |
| investing activities              | (3,034)   | (4,224) | (2,009)  | (1,575)  | (1,230)  |
| FINANCING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Contributed equity                | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| Total cash received               | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| Net cash from/(used by)           |           |         |          |          |          |
| financing activities              | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| Net increase/(decrease) in cash   |           |         |          |          |          |
| held                              | -         | -       | -        | -        | -        |
| Cash and cash equivalents at the  | 207       | 207     | 007      | 007      | 207      |
| beginning of the reporting period | 287       | 287     | 287      | 287      | 287      |
| Cash and cash equivalents at      |           |         |          |          |          |
| the end of the reporting period   | 287       | 287     | 287      | 287      | 287      |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

#### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

|   | 2018–19   | 2019-20 | 2020-21  | 2021–22  | 2022-23  |
|---|-----------|---------|----------|----------|----------|
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    | Ū       | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| NEW CAPITAL APPROPRIATIONS  | -         |         |          |          |          |
| Capital budget - Bill 1 (DCB)   | 1,212     | 1,211   | 1,220    | 1,229    | 1,238    |
| Equity injections - Bill 2  | 1,845     | 3,013   | 1,469    | 344      | -        |
| Total new capital appropriations  | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| Provided for:   |           |         |          |          |          |
| Purchase of non-financial assets  | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| Total items   | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |           |         |          |          |          |
| Funded by capital appropriations (a)<br>Funded by capital appropriation -   | 1,212     | 1,211   | 1,220    | 1,229    | 1,238    |
| DCB (b)   | 1,845     | 3,013   | 1,469    | 344      | -        |
| TOTAL   | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |           |         |          |          |          |
| Total purchases   | 3,054     | 4,224   | 2,689    | 1,573    | 1,238    |
| plus borrowing/finance costs  | 3         | -       | -        | -        | -        |
| Total cash used to acquire assets   | 3,057     | 4,224   | 2,689    | 1,573    | 1,238    |

Prepared on Australian Accounting Standards basis.
(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.
(b) Does not include annual finance lease costs. Include purchases from current and previous years' Departmental Capital Budgets (DCBs).

| Buildings | Other  | Computer   | Total   |
|-----------|--|--|---|
|           | property,  | software   |   |
|           | plant and  | and  |   |
|           | equipment  | intangibles  |   |
| \$'000    | \$'000   | \$'000   | \$'000  |
|           |  |  |   |
| 4,735     | 523  | 20,850   | 26,108  |
|           |  |  |   |
| (1,135)   | (377)  | (8,024)  | (9,536)   |
| 3,600     | 146  | 12,826   | 16,572  |
|           |  |  |   |
|           |  |  |   |
|           |  |  |   |
| 1,120     | -  | 1,893  | 3,013   |
|           |  |  |   |
| -         | 407  | 804  | 1,211   |
| 1,120     | 407  | 2,697  | 4,224   |
|           |  |  |   |
| (1,271)   | (236)  | (1,957)  | (3,464)   |
| (1,271)   | (236)  | (1,957)  | (3,464)   |
|           |  |  |   |
| 5,855     | 930  | 23,547   | 30,332  |
|           |  |  |   |
| (2,406)   | (613)  | (9,981)  | (13,000)  |
| 3,449     | 317  | 13,566   | 17,332  |
|           | \$'000<br>4,735<br>(1,135)<br><b>3,600</b><br>1,120<br>-<br>(1,271)<br>(1,271)<br>5,855<br>(2,406) | property,<br>plant and<br>equipment           \$'000           4,735         523           (1,135)         (377)           3,600         146           1,120         -           -         407           1,120         407           (1,271)         (236)           (1,271)         (236)           5,855         930           (2,406)         (613) | property,<br>plant and<br>equipment         software<br>and<br>intangibles<br>\$'000           4,735         523         20,850           (1,135)         (377)         (8,024)           3,600         146         12,826           1,120         -         1,893           -         407         804           1,120         407         2,697           (1,271)         (236)         (1,957)           (1,271)         (236)         (1,957)           5,855         930         23,547           (2,406)         (613)         (9,981) |

#### Table 3.6: Statement of asset movements (Budget year 2019–20)

Prepared on Australian Accounting Standards basis.
(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2), including CDABs.

'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) for depreciation/amortisation expenses, DCBs or other operational expenses. (b)

# Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

|                                   | 2018–19   | 2019–20 | 2020–21  | 2021–22  | 2022–23  |
|-----------------------------------|-----------|---------|----------|----------|----------|
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    |         | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OWN-SOURCE INCOME                 |           |         |          |          |          |
| Own-source revenue                |           |         |          |          |          |
| Non-taxation revenue              |           |         |          |          |          |
| Sale of goods and rendering of    |           |         |          |          |          |
| services                          | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |
| Total non-taxation revenue        | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |
| Total own-source revenue          |           |         |          |          |          |
| administered on behalf of         |           |         |          |          |          |
| Government                        | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |
| Total own-sourced income          |           |         |          |          |          |
| administered on behalf of         |           |         |          |          |          |
| Government                        | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |
| Net (cost of)/contribution by     |           |         |          |          |          |
| services                          | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |
| Total comprehensive income/(loss) | 23,281    | 24,109  | 39,767   | 39,704   | 40,295   |

Prepared on Australian Accounting Standards basis.

# Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

| (40 40 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |           |         |          |          |          |
|---|-----------|---------|----------|----------|----------|
|   | 2018–19   | 2019–20 | 2020–21  | 2021–22  | 2022–23  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    |         | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| ASSETS                                  |           |         |          |          |          |
| Financial assets                        |           |         |          |          |          |
| Trade and other receivables             | 319       | 319     | 319      | 319      | 319      |
| Total financial assets                  | 319       | 319     | 319      | 319      | 319      |
| Total assets administered on            |           |         |          |          |          |
| behalf of Government                    | 319       | 319     | 319      | 319      | 319      |
| Provisions                              |           |         |          |          |          |
| Other provisions                        | 427       | 427     | 427      | 427      | 427      |
| Total provisions                        | 427       | 427     | 427      | 427      | 427      |
| Total liabilities administered on       |           |         |          |          |          |
| behalf of Government                    | 427       | 427     | 427      | 427      | 427      |
| Net assets/(liabilities)                | (108)     | (108)   | (108)    | (108)    | (108)    |

Prepared on Australian Accounting Standards basis.

|   | 2018–19   | 2019–20  | 2020–21  | 2021–22  | 2022–23  |
|---|-----------|----------|----------|----------|----------|
|   | Estimated | Budget   | Forward  | Forward  | Forward  |
|   | actual    |          | estimate | estimate | estimate |
|   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES                            |           |          |          |          |          |
| Cash received                                   |           |          |          |          |          |
| Sales of goods and rendering of<br>services     | 23,964    | 24,466   | 40,124   | 40,061   | 40,295   |
| Total cash received                             | 23,964    | 24,466   | 40,124   | 40,061   | 40,295   |
| Cash used                                       |           |          |          |          |          |
| Other   | 683       | 357      | 357      | 357      | -        |
| Total cash used                                 | 683       | 357      | 357      | 357      | -        |
| Net cash from/(used by)<br>operating activities | 23,281    | 24,109   | 39,767   | 39,704   | 40,295   |
| Net increase/(decrease) in cash                 |           |          |          |          |          |
| held  | 23,281    | 24,109   | 39,767   | 39,704   | 40,295   |
| Cash from Official Public Account for:          |           |          |          |          |          |
| - Appropriations                                | 683       | 357      | 357      | 357      | -        |
| Total cash from Official Public Account         | 683       | 357      | 357      | 357      | -        |
| Cash to Official Public Account for:            |           |          |          |          |          |
| - Appropriations                                | (23,964)  | (24,466) | (40,124) | (40,061) | (40,295) |
| Total cash to Official Public Account           | (23,964)  | (24,466) | (40,124) | (40,061) | (40,295) |
| Cash and cash equivalents at                    |           |          |          |          |          |
| end of reporting period                         | -         | -        | -        | -        | -        |

## Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

#### Table 3.10: Administered capital budget statement (for the period ended 30 June)

ASQA does not have any administered capital budget, therefore Table 3.10 is not presented.

#### Table 3.11: Statement of administered asset movements (Budget year 2019–20)

ASQA does not have any administered assets, therefore Table 3.11 is not presented.